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# **WPR Investment Proposition**



# Secure rental income with embedded growth, underpinned by long-term leases to top-tier tenants

#### **ESSENTIAL ECONOMIC INFRASTRUCTURE**

- ~8,000 F&C outlets in Australia, providing an 'essential service' to ~21 million vehicles
- Approx. 3/4 of Australian drivers refuel at least once a fortnight (c. 1/3rd at least once a week)<sup>1</sup>
- Convenience store sales growth of 3.8% p.a. for the five-year period 2018-2022<sup>2</sup>

#### IRREPLICABLE NETWORK

- National portfolio accumulated over 100+ years
- Aligned with population density and concentrated in metropolitan locations along Australia's eastern seaboard
- Underpinned by ~2 million square metres of land

# • Supplies at • Exclusive s • Market cap

#### ASX-LISTED MAJOR TENANT (VIVA ENERGY)

- Australia's largest owned and operated F&C network (>700 sites)
- Supplies about one-quarter of Australia's fuel requirements<sup>3</sup>
- Exclusive supplier of Shell fuels in Australia
- Market capitalisation of ~\$5.4 billion (February 2024)

#### PREDICTABLE INCOME + GROWTH

- 99.9% occupancy, 8.1-year WALE, 89.6% NNN leases
- Strong organic rental growth underpinned by 3.0% WARR<sup>4</sup>
- Further growth potential via acquisitions, development fundthroughs and reinvestment in the portfolio

#### INTERNAL MANAGEMENT STRUCTURE

- Majority-independent board of directors
- One of the lowest MERs in the S&P/ASX 200 REIT Index (FY23: 30bp)



#### **CONSERVATIVE CAPITAL STRUCTURE**

- Target gearing range of 30-40%
- Investment grade credit rating (Moody's Baa1)<sup>5</sup>
- Diversified debt sources and tenor

<sup>&</sup>lt;sup>1</sup> Source: Budget Direct Fuel Consumption Survey and Statistics 2022. <sup>2</sup> Source: AACS State of the Industry Report 2022.

<sup>3</sup> Source: vivaenergy.com.au. 4 Assumes long term CPI of 3.0% for leases with CPI-linked rent reviews.

<sup>&</sup>lt;sup>5</sup> Credit rating must not be used, and WPR does not intend to authorise its use, in the support of, or in relation to, the marketing of its securities to retail investors in Australia or internationally.

# **Portfolio Snapshot**



# High quality portfolio with 91% weighting to metropolitan and highway locations

Category	Description	#	Book Value (Dec-23)	WACR (Dec-23)	Avg. Value (Dec-23)	Avg. Site Area	Avg. Popn (500m/ 3km)	WALE (Dec-23)
Capital Cities	Capitals of the 8 states and territories of Australia	271	\$1,921.6m (69% of portfolio)	5.31%	\$7.1m	3,513m <sup>2</sup>	1,967 / 58,711	8.0yrs
Other Metro	Urban areas with populations ~100k+	42	\$296.4m (11% of portfolio)	5.93%	\$7.1m	4,027m²	1,384 / 32,131	8.5yrs
Highway	Service centres along key transport routes	37	\$301.4m (11% of portfolio)	6.75%	\$8.1m	17,782m²	285 / 7,470	8.5yrs
Regional	Smaller regional cities and towns (<100k population)	52	\$249.8m (9% of portfolio)	6.92%	\$4.8m	3,714m²	598 / 10,841	7.3yrs
Total		402	\$2,769.3m	5.68%	\$6.9m	4,906m²	1,574 / 45,026	8.1yrs

	Key Portfolio Statistics					
	8.1 yrs	WALE (by income)				
%	99.9%	Occupancy (by income)				
%	3.0%1	WARR (by income)				
×=====================================	89.6%	NNN leases (by income)				
Energy Australia	96.4%	of total rental income				

<sup>&</sup>lt;sup>1</sup> Assumes 3.0% CPI for leases with CPI-linked rent reviews.



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# Agenda

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Hadyn Stephens
Managing Director and CEO



# **FY23 Highlights**



# Solid performance in a challenging macroeconomic environment



#### **Financial Performance**

Distributable EPS: 16.48 cents

Performance in line with guidance 5-year CAGR of 3.3%

NTA: \$2.73 per security

↓ 8.1% June-23 ↓ 9.6% since Dec-22

MER: 30bp

Unchanged on FY22
Remains one of the lowest MERs in the
S&P/ASX REIT 200 index



#### **Property Portfolio**

Value: \$2.77bn

402 properties 8.1-year WALE 99.9% occupancy

**WACR: 5.68%** 

↑ 27bp since Jun-23 (portfolio value  $\sqrt{5.1\%}$ ) ↑ 39bp since Dec-22 (portfolio value  $\sqrt{6.0\%}$ )

#### **Developments / leasing**

Halfway Creek redevelopment postponed VEA seeking to assign leases on 14 WPR-owned sites in Adelaide to Chevron



#### **Capital Management**

**Gearing: 32.8%** 

Lower end of 30-40% target range 255 bp of cap rate headroom to 50% covenant<sup>1</sup>

WADM: 3.7 years<sup>2</sup>

No expiries until April 2025 \$100m of bank debt extended for 5 years<sup>2</sup> Plans are being progressed to further enhance the debt maturity profile

Hedging: 93% of drawn debt

Hedge book actively managed in FY23

# -

#### Other

#### **Credit Rating**

Moody's Baa1 rating affirmed (January 2024)

#### **ESG**

FY23 carbon neutral target achieved Reduction in Scope 2 emissions achieved via adoption of carbon neutral electricity supply<sup>3</sup>

#### Viva Energy Australia<sup>4</sup>

OTR acquisition expected to complete in 1H24 (subject to FIRB approval)

<sup>&</sup>lt;sup>1</sup> Represents headroom to WPR's 50% gearing covenant, which is an Event of Default under WPR's debt facilities. Pro forma basis with all variables other than cap rate being held constant.

<sup>&</sup>lt;sup>2</sup> Extension was executed post balance date. WADM is pro forma including extending facility.

<sup>&</sup>lt;sup>3</sup> Greenhouse gas (GHG) emissions included in WPR's operational footprint (Scope 1, 2 and selected Scope 3 categories: fuel and energy consumption, waste generated, business travel, employee commuting & upstream leased assets emissions).

<sup>&</sup>lt;sup>4</sup> Source: VEA's FY23 Results Presentation.



# **Financial Results and Capital Management**

Aditya Asawa Chief Financial Officer



# **Financial Performance**



# FY23 DEPS in line with FY23 guidance

		FY23 \$m	FY22 \$m	Change \$m	Change %
1	Rental income	157.5	157.6	(0.1)	(0.1)
2	Operating expenses	(9.9)	(10.2)	0.3	(2.9)
	Operating EBIT	147.6	147.4	0.2	0.1
3	Net interest expense	(36.9)	(31.3)	(5.6)	17.9
	Distributable Earnings (DE)	110.7	116.1	(5.4)	(4.7)
4	Weighted average number of securities (m)	671.8	704.4	(32.6)	(4.7)
	Distributable EPS (cents) <sup>1</sup>	16.48	16.48	-	-
5	Statutory net profit / (loss)	(79.1)	133.8	(212.9)	
6	MER <sup>2</sup>	30bp	30bp	-	-

- Reduction due to impact of asset disposals in FY22 (\$5.2m) substantially offset by like for like rental growth of 3.4%
- 2 Reduction in operating expenses mainly due to lower insurance costs in FY23
- 3 Increase in interest expense as a result of a higher weighted average cost of debt
- 4 Reduction in securities on issue due to security buyback completed in FY22
- Refer to page 25 for reconciliation between statutory net profit and DE
- Non-property expenses were 6% lower in FY23 vs FY22. MER was unchanged due to a lower average asset balance (affecting denominator)

<sup>&</sup>lt;sup>1</sup> Based on weighted average number of securities on issue during the period.

<sup>&</sup>lt;sup>2</sup> Excludes net property expenses of \$1.3m in FY23 and \$1.2m in FY22. Average assets used in calculation – FY23: \$2.9bn; FY22: \$3.0bn (both figures exclude mark to market value of derivatives).

# **Balance Sheet**



# Gearing remains at lower end of target range despite valuation declines

		Dec-23 \$m	Dec-22 \$m	Change \$m	Change %
	Cash and equivalents	13.3	14.0	(0.7)	(5.0)
1	Investment properties	2,769.3	2,947.6	(178.3)	(6.0)
	Other assets	15.3	26.5	(11.2)	(42.3)
	Total assets	2,797.9	2,988.1	(190.2)	(6.4)
	Distribution payable	27.5	27.1	0.4	1.5
	Interest bearing debt1	927.6	927.1	0.5	0.1
	Other liabilities	10.2	5.5	4.7	85.5
	Total liabilities	965.3	959.7	5.6	0.6
•	Net assets	1,832.6	2,028.4	(195.8)	(9.7)
	Securities on issue (m)	671.8	671.8	-	-
2	NTA per security (\$)	\$2.73	\$3.02	(\$0.29)	(9.6)
3	Gearing (%) <sup>2</sup>	32.8%	30.7%		

- Reduction primarily due to net revaluation loss (\$184.5m) partially offset by straight lining rent adjustment (\$5.9m) and capital expenditure (\$0.3m)
- NTA per security reduced over the period primarily as a result of net revaluation losses (\$0.27) and derivative valuation movements (\$0.01)
- 3 Gearing of 32.8% remains at the lower end of the target range (30 40%)

<sup>&</sup>lt;sup>1</sup> Interest bearing debt includes USPP stated at its hedged amount based on in-place cross-currency swaps.

<sup>&</sup>lt;sup>2</sup> Net debt (excluding foreign exchange and fair value hedge adjustments) / total assets excluding cash.

# **Capital Management**



### Prudent debt and hedging profile with headroom to covenants

		Dec-23	Dec-22	Change
	Facility limit (\$m)	1,048.6	1,048.6	-
	Drawn debt (\$m) <sup>1</sup>	927.6	927.1	0.5
	Undrawn debt (\$m)	121.0	121.5	(0.5)
	Liquidity (\$m)	101.3	102.9	(1.6)
1	Gearing (%)	32.8	30.7	2.1
2	Weighted average debt maturity (years) <sup>2</sup>	3.7	4.4	(0.7)
	Weighted average hedge maturity (years)	2.8	3.4	(0.6)
3	Hedge cover (%)	93	94	(1)
	Credit rating (Moody's) <sup>3</sup>	Baa1 (stable)	Baa1 (stable)	
		FY23	FY22	
4	Weighted average cost of debt (%)	4.0	3.4	60 bp
5	ICR (times)	4.2	5.0	(0.8x)

- 1 Gearing at the lower end of the target range (30-40%)
  - Covenant gearing is 34.6%. Significant cap rate headroom<sup>4</sup> exists as follows:
  - 89bp of headroom to 40% gearing (up to 25bp margin step-up on \$415m of facilities)
  - 172bp of headroom to 45% gearing (draw-stop provisions on all facilities)
  - 255bp of headroom to 50% gearing (event of default on all facilities)
- 2 No debt expiries until April 2025
- 3 Hedging cover remains strong, providing insulation from rising floating rates
- Increase primarily due to higher base rates on hedged and unhedged debt, partially offset by higher interest income
- 5 ICR has reduced in line with higher debt costs, but significant headroom remains to covenant minimum of 2.0x

<sup>&</sup>lt;sup>1</sup> Reflects AUD equivalent of USPP proceeds on date of funding as cross currency swaps are in place.

<sup>&</sup>lt;sup>2</sup> Includes extension of \$100.0m bilateral bank facility executed post balance date.

<sup>&</sup>lt;sup>3</sup> Credit rating must not be used, and WPR does not intend to authorise its use, in the support of, or in relation to, the marketing of its securities to retail investors in Australia or internationally.

<sup>&</sup>lt;sup>4</sup> Headroom analysis is on a pro forma basis with all variables other than cap rate being held constant.

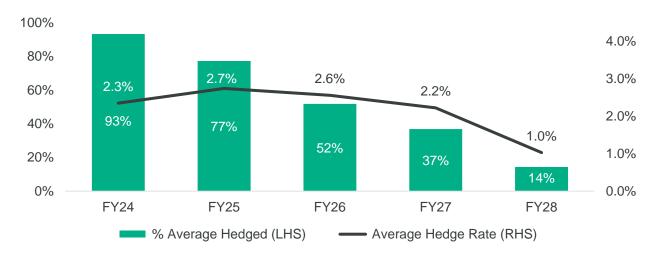
# **Hedging Profile**



# WPR remains largely insulated from volatility in floating rates for FY24, with 93% of debt hedged

- Active management of the interest rate hedge book continued during FY23, including:
  - Entry into \$110.0m of hedges commencing Jan 2024 and expiring Dec 2024
  - Zero cost restructure of \$80.0m of interest rate caps (caps were at 2.5%, expiring Aug 2025) into vanilla interest rate swaps at same rate with maturities extended into early 2026
  - Entry into a \$50.0m forward start hedge commencing Feb 2025 and expiring Dec 2027
  - Entry into a \$50.0m forward start hedge commencing Feb 2025 and expiring Dec 2029
    - > Hedge was subsequently restructured following an increase in long-term rates; maturity was shortened to Dec 2027, with the gain reinvested into an additional \$50.0m forward start hedge (commencing Jan 2025 and expiring Dec 2025)

#### Hedge maturity profile<sup>1</sup>



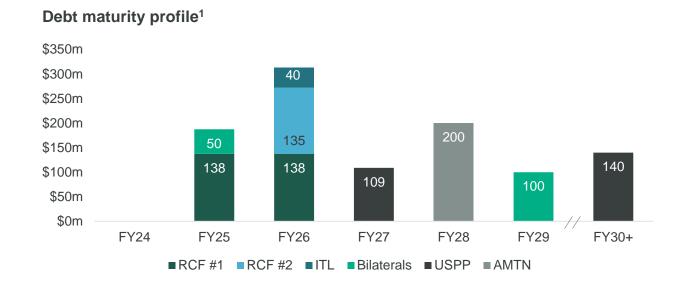
<sup>&</sup>lt;sup>1</sup> Based on drawn debt of \$927.6m as at 31 December 2023. Includes all interest rate swap instruments and fixed rate AMTN.

# **Debt Profile**

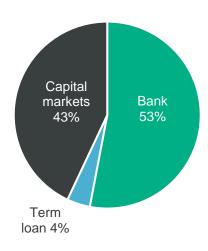


# Diversified funding sources, no debt expiring until FY25, refinancing process underway

- Refinancing initiatives:
  - A \$100.0m bank bilateral facility (FY25 expiry) was extended in Jan 2024 for 5 years (to Jan 2029)
  - Plans are being progressed to further enhance the debt maturity profile during FY24
- Cost of debt for FY24 is expected to increase to 4.5% (from 4.0% in FY23), driven by a combination of:
  - Higher rates on hedged debt (FY23: 2.1% fixed rate; FY24: 2.3% fixed rate)
  - Higher prevailing floating rates (average 90-day BBSW of ~4.2% assumed for FY24)
  - Estimated impact of refinancing on cost of debt







<sup>&</sup>lt;sup>1</sup> Includes extension of \$100.0m bilateral bank facility for 5 years, executed post balance date.

<sup>&</sup>lt;sup>2</sup> By facility limit.



# **Market Update and Valuations**

Hadyn Stephens
Managing Director and CEO



# **Transaction Market Update**



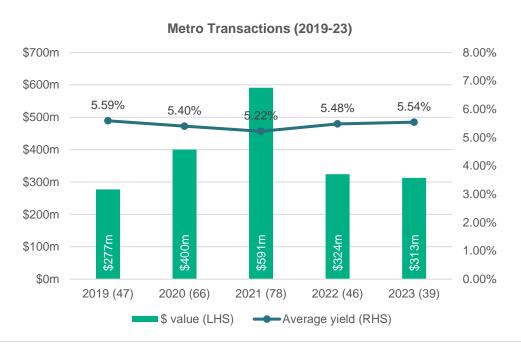
### Metro assets dominated market activity in 2023

#### Metro:

- Accounted for ~80% of transactions by number and ~90% of transactions by value in 2023
- Activity sustained in 2H23, tighter average yield observed

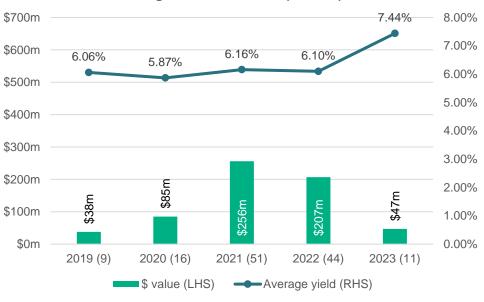
#### Regional:

- Historically low proportion of overall executed transactions
- Significant increase in observed transaction yields (albeit on small sample size)



1H23	2H23	FY23
22	17	39
156	157	313
5.74	5.35	5.54
8	3	11
30	17	47
7.37	7.69	7.44
	22 156 5.74 8 30	22 17 156 157 5.74 5.35 8 3 30 17

#### **Regional Transactions (2019-23)**



Source: Company research. Data is indicative only and may not capture all transactions. Excludes sales of assets leased to independent operators and portfolio transactions where individual asset values are not disclosed. Includes WPR asset sales (portfolio and individual assets). Yields are weighted average initial yields, i.e. combined passing income divided by combined sale price.

# Valuations<sup>1</sup>



# 27bp cap rate expansion in 2H23; movement has been relatively consistent across asset type since June 2022

	Gross Value (\$m) <sup>1</sup> # of Properties		WACR (%)				
	@ 31 Dec-23	Jun-23	Dec-23	Variance <sup>2</sup>	Jun-23	Dec-23	Change <sup>2</sup>
Capital Cities	51	394.5	371.1	(23.4)	5.09	5.33	+0.24
Other Metro	11	71.2	65.7	(5.5)	5.76	5.96	+0.20
Highway	9	76.8	71.9	(4.9)	6.49	6.90	+0.40
Regional	14	72.6	66.2	(6.4)	6.46	6.77	+0.31
Independent valuations	85	615.0	574.9	(40.1)	5.51	5.76	+0.26
Capital Cities	220	1,627.0	1,550.5	(76.5)	5.04	5.30	+0.26
Other Metro	31	243.5	230.7	(12.8)	5.66	5.91	+0.25
Highway	28	240.2	229.5	(10.6)	6.36	6.70	+0.34
Regional	38	194.7	183.6	(11.1)	6.62	6.98	+0.36
Directors' valuations	317	2,305.4	2,194.4	(111.1)	5.38	5.65	+0.28
Portfolio	402	2,920.4	2,769.3	(151.2)	5.40	5.68	+0.27

#### Cap rate expansion since June 2022



#### Number of properties by cap rate band

Cap rate	Jun-22	Dec-22	Jun-23	Dec-23
<=4.00%	60	27	8	0
4.01 - 4.50%	63	56	51	20
4.51 - 5.00%	60	72	85	68
5.01 - 5.50%	90	68	69	79
5.51 - 6.00%	65	90	100	123
6.00%+	64	89	89	112
Total	402	402	402	402

<sup>&</sup>lt;sup>1</sup> Gross value includes \$0.1m capital expenditure within the period.

<sup>&</sup>lt;sup>2</sup> Some totals do not add due to rounding.

# **Valuations (cont.)**



# NSW and VIC have seen greatest cap rate expansion over 18 months (high metro weightings, tightest cap rates)

NSW VIC QLD WA SA **ACT TAS** NT **Portfolio** 31% % of WPR portfolio value: Cap rate change: 2H22 +40 bp +23 bp +20 bp +17 bp (2 bp) +43 bp +24 bp (45 bp) +27 bp 1H23 +20 bp +12 bp +8 bp (4 bp) +23 bp (46 bp) +17 bp +40 bp +12 bp 2H23 +28 bp +34 bp +26 bp +11 bp +27 bp +14 bp +24 bp +27 bp LTM +50 bp (32 bp) +48 bp +46 bp +34 bp +6 bp +41 bp +40 bp +39 bp Since Jun 2022 +54 bp +48 bp +88 bp +69 bp +24 bp +11 bp +65 bp (5 bp) +66 bp Portfolio details: 118 105 80 47 27 11 10 402 # of properties 4 Book value (\$m) 852.7 799.7 561.8 281.9 139.6 68.4 45.4 19.7 2,769.3 **WACR** 5.36% 5.35% 6.10% 6.35% 5.98% 5.71% 6.34% 7.05% 5.68% Avg. site area (sqm) 4,385 4,299 6,880 5,277 3,720 2,075 2,230 14,850 4,906 387 Avg. rent (\$000s) 395 414 441 383 310 311 350 399 Avg. rent per sqm of land (\$) 90 96 64 73 83 186 24 81 139

#### WPR classification (by value):

- Capital Cities
- Highway
- Other Metro
- Regional























# **VEA Update**

**Hadyn Stephens** Managing Director and CEO



# Viva Energy Australia – FY23 Result<sup>1</sup>





# Group result impacted by Geelong refinery shutdown; strong C&M fuel margin growth on modest volume growth

#### Group Highlights:

- Group EBITDA down ~34%, driven primarily by E&I (Geelong refinery shutdown)
- Net debt of \$380m at December 2023 vs. net cash of \$291m at December 2022 (Coles Express acquisition, other working capital requirements)

#### Convenience & Mobility Highlights:

- Coles Express acquired 1 May 2023
- Excl. Coles Express, EBITDA down ~7% (\$250m to \$232m), with strong fuel margin growth and modest volume increase offset by other cost increases
- Acquisition of Coles Express added only \$0.2m to C&M EBITDA, with captured convenience sales and eliminated fuel commissions offset by eliminated sublease income, store operating costs and overheads
- Non-tobacco sales +8% for the full year (tobacco -16%)
- Shop margin of 35.7% in 4Q23; margin expansion due to non-tobacco growth, product pricing initiatives and expansion of food-to-go offer

#### Acquisition of OTR:

- ACCC announced in December 2023 that it will not oppose the transaction
- Targeting completion in 1H24 (subject to FIRB approval)
- VEA intends to refinance the OTR acquisition through term debt in 2024, subject to market conditions

	FY23	FY22	Change
ML	4,556	4,515	+0.9%
\$bn	1.14	-	n/a
\$m	232.2	249.6	(7.0%)
\$m	447.5	335.3	+33.4%
\$m	65.4	517.9	(87.4%)
\$m	(32.3)	(27.0)	+19.6%
\$m	712.8	1,075.8	(33.7%)
\$m	318.2	596.6	(46.7%)
\$m	(380.0)	290.5	n/a
	\$bn \$m \$m \$m \$m \$m \$m \$m	ML       4,556         \$bn       1.14         \$m       232.2         \$m       447.5         \$m       65.4         \$m       (32.3)         \$m       712.8         \$m       318.2	ML       4,556       4,515         \$bn       1.14       -         \$m       232.2       249.6         \$m       447.5       335.3         \$m       65.4       517.9         \$m       (32.3)       (27.0)         \$m       712.8       1,075.8         \$m       318.2       596.6

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<sup>&</sup>lt;sup>1</sup> Source: VEA's FY23 Results Presentation.

<sup>&</sup>lt;sup>2</sup> Sales for the entire year. Convenience sales were under Coles Group ownership prior to 1 May 2023.

# **VEA** brand transition / network transformation



### ~80% of stores to be converted to OTR over a five-year period; only ~30% of stores require major works

#### Preliminary brand transition schedule<sup>1</sup>:

Brand	Dec-23	Dec-24	Dec-25	Dec-26	Dec-27	Dec-28
coles	98%	45%	10%	-	-	-
Reddy	2%	45%	70%	60%	40%	20%
OTR	-	10%	20%	40%	60%	80%

#### Preliminary project type assessment<sup>1</sup>:

Project	# Stores	Description
Basic rebrand	~20%	Not suitable for OTR without significant works
Basic conversion	>50%	Suitable for OTR within existing shop area with future of QSR tbd
Remodel	~15%	OTR conversion within existing roofline. May include QSR offer
Major refurb	~10%	Limited to sites where investment hurdles are more achievable. Includes QSR
Knockdown rebuild	<5%	Limited to best-located sites with long-term strategic value. Includes QSR

#### WPR comments / observations:

- VEA disclosures relate to the entire Coles Express network (~700 stores)
- WPR owns 364 Coles Express sites (~50% of all Coles Express sites)
- In relation to potential redevelopments of WPR-owned sites:
  - No formal discussions to date with VEA re. redevelopment plans; however, there
    is a mutual willingness to engage at the appropriate time
  - No obligation on VEA to seek funding from WPR
  - No obligation on WPR to provide funding
  - VEA transition schedule suggests that WPR funding (if any) will be spread over a number of years
  - Indicative development timeline provides funding flexibility, with potential WPR funding sources including:
    - > Debt
    - > Equity (incl. DRP)
    - > Non-core asset sales

<sup>&</sup>lt;sup>1</sup> Source: VEA Investor Day Presentation (9 November 2023).



# **Key Priorities and Outlook**

Hadyn Stephens
Managing Director and CEO



# **Key Priorities and Outlook**



### FY24 DEPS guidance range of 16.32 cps – 16.48 cps, dependent on level of non-core asset sales achieved

# Redevelopments

- Further information on VEA's network redevelopment plans expected post-completion of the OTR transaction (targeting 1H24, subject to FIRB approval)
- Confirming the role (if any) that WPR might play in funding any such redevelopments is a key priority for WPR in 1H24
- No redevelopment-related expenditure is assumed in WPR's FY24 guidance

#### **Transactions**

- Tentative signs of improving buyer depth; likely to remain heavily influenced by interest rate outlook through FY24
- Non-core assets with Dec-23 book value of ~\$80m identified for potential divestment in FY24
- No acquisitions assumed in WPR's FY24 guidance

# **Capital Management**

- Potential funding of redevelopments remains WPR's near-to-medium term capital allocation priority
- No debt expiring until April 2025; however, plans are being progressed to further enhance the debt maturity profile during FY24
- 93% average hedging for FY24 based on current drawn debt

#### Guidance

- FY24 Distributable EPS guidance range of 16.32 16.48 cents<sup>1</sup>
- Top end of guidance range is in line with FY23, and assumes no asset sales in FY24
- Bottom end of guidance range assumes disposal of non-core assets with Dec-23 book value of ~\$80m
- Other key assumptions:
  - Sale proceeds used to repay debt
  - No acquisitions or redevelopment-related expenditure
  - No further buybacks / capital returns
  - Average floating rates (90-day BBSW) of 4.2% for FY24
  - No material changes in market conditions

Based on weighted average number of securities on issue. This guidance is subject to the disclaimer that: (a) it is subject to the assumptions referred to above and, if any of those assumptions are not met, actual results may differ from this guidance; (b) it is not a prediction or guarantee of future performance; and (c) it involves known and unknown risks, uncertainties and other factors which are beyond WPR's control, and which may cause actual results to differ from this guidance. WPR is not liable for the accuracy and/or correctness of this information and any differences between the guidance and actual outcomes. While WPR reserves the right to change its guidance from time to time, WPR does not undertake to update the guidance on a regular basis.





# OTR Overview<sup>1</sup>



# Leading independent convenience retailer providing VEA with enhanced earnings diversification

#### • OTR Group:

- Leading independent convenience retailer generating more than \$3 billion in annual revenue and employing approximately 6,500 people
- Operates the OTR Convenience Retail network (205 stores), Smokemart & Giftbox network (257 stores) and the Mogas Regional and Reliable Petroleum wholesale fuel and lubricant businesses (servicing customers in regional SA)

#### OTR Convenience Retail:

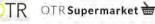
- OTR Convenience Retail includes 205 company owned and controlled stores operating under the OTR brand (174 integrated F&C stores, 31 stand-alone stores)
- 92 stores incorporate QSRs operated by OTR (Subway, Hungry Jack's, Oporto, Wok-in-a-Box, Guzman y Gomez)
- OTR Convenience Retail is the primary earnings driver of the OTR Group (~70% of FY23 EBITDA)
- Average c-store sales of \$3.9m (versus \$1.6m for Coles Express)

#### Acquisition Highlights:

- Market-leading convenience and mobility offering
- Accelerates growth plans largest company-controlled network in Australia with ~900 sites and pathway to more than 1,000 stores via development pipeline of ~90 stores
- Further earnings upside from transforming suitable stores in VEA's national network to the 'full-service' OTR offer
- Earnings diversification (gross profit from C-store sales improves from ~30% to ~50%)
- Greater exposure to high growth convenience sector (8-year sales CAGR of 3.6%)



# Home brands















#### **Licensed brands**















Key Shop Metrics:	coles	OTR	National average
Non-fuel sales per store	~\$1.6m	~\$3.9m	~\$1.4m
Shop gross margin	~33%	~40%	n/a
Shop gross margin per store	~\$0.5m	~\$1.5m	n/a
Shop % of total gross margin	~32%	~75%	n/a
Shop only transactions	~51%	~65%	~43%

<sup>&</sup>lt;sup>1</sup> Source: VEA ASX announcements. Transaction remains subject to FIRB approval.





# Reduction in statutory profit driven by revaluation loss in FY23

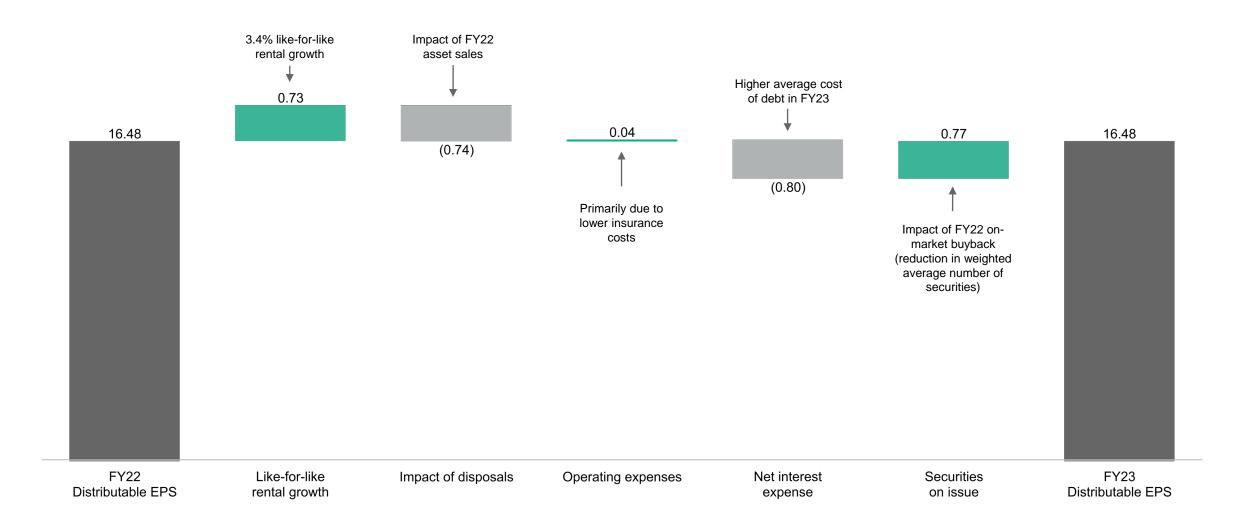
		FY23 \$m	FY22 \$m	Change \$m
	Distributable earnings	110.7	116.1	(5.4)
1	Net gain / (loss) on valuation of investment properties	(184.5)	(7.2)	(177.3)
	Straight-line rental income	5.9	10.6	(4.7)
	Net (loss) on sale of investment properties	-	(0.4)	0.4
	Amortisation of borrowing costs	(1.7)	(1.6)	(0.1)
2	Net gain / (loss) on derivatives	(9.3)	16.8	(26.1)
	Long-term incentive plan expense	(0.2)	(0.1)	(0.1)
	Non-recurring expenses	-	(0.4)	0.4
	Statutory profit / (loss)	(79.1)	133.8	(212.9)

- 1 Net revaluation loss this period reflects 39bp of cap rate expansion in FY23
- 2 Reflects unrealised mark to market valuation movement of interest rate swaps

# **Distributable EPS Growth Components**



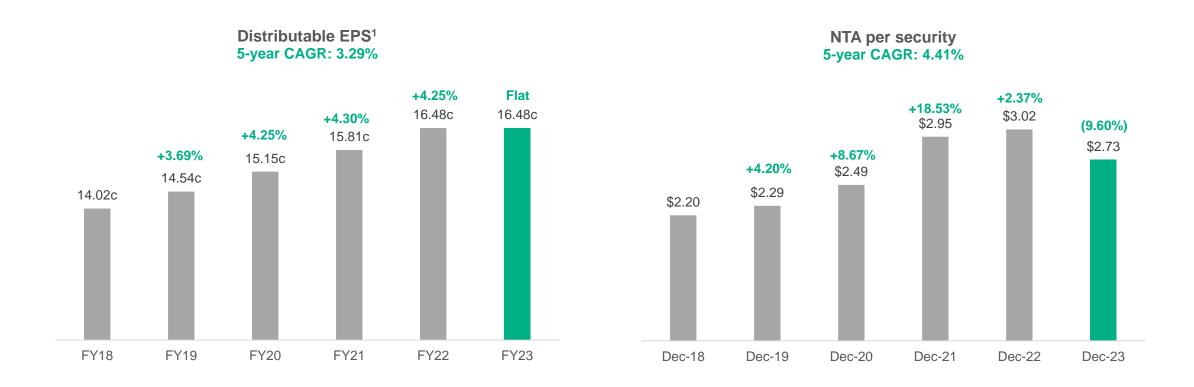
Rental growth and FY22 security buyback offset dilution from asset sales



# **Historical Returns**



WPR has delivered solid growth in Distributable EPS and NTA per security over the past 5 years

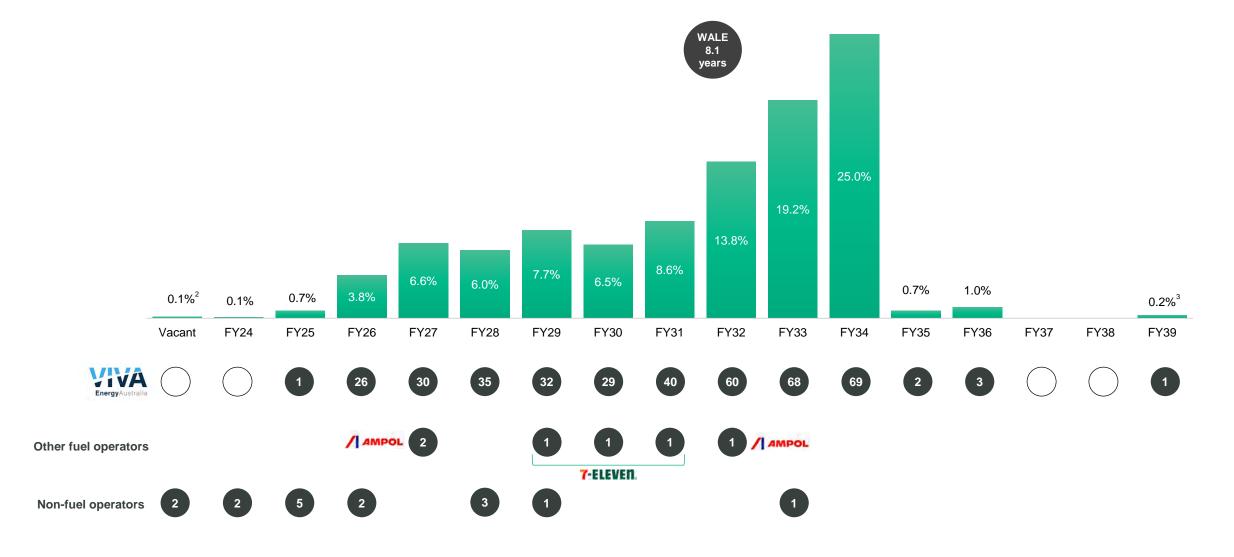


<sup>&</sup>lt;sup>1</sup> Based on weighted average number of securities on issue during the reported period.

# **Lease Expiry Profile**<sup>1</sup>



# Portfolio WALE of 8.1 years with a staggered expiry profile



<sup>&</sup>lt;sup>1</sup> As at 31 December 2023.

<sup>&</sup>lt;sup>2</sup> Assumed income for vacant tenancies.

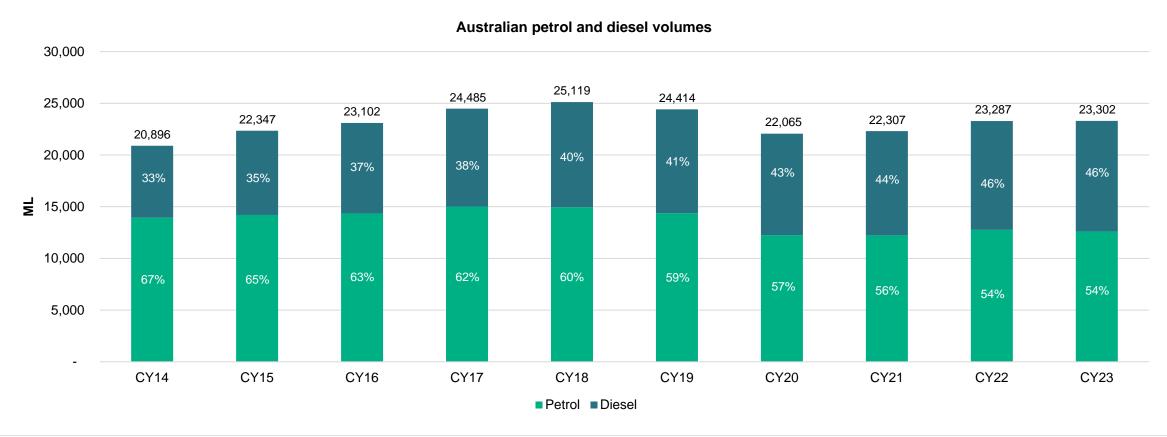
<sup>&</sup>lt;sup>3</sup> Lease expiry shown in FY39 represent committed lease extensions at development site, with lease term extension contracted to commence upon practical completion of the development.

# **Retail Fuel Volumes**



# Total fuel volumes have increased by ~1% p.a. over the last 10 years, underpinned by ~ 54% increase in diesel

- Total fuel sales to retailers have increased by ~12% over the last 10 years (~10% decline in petrol volumes, ~54% increase in diesel volumes)
- Diesel now comprises ~46% of total fuel sales to retailers, up from 33% 10 years ago
- Total fuel sales showing gradual recovery toward pre-COVID levels, although cost of living pressures also becoming evident



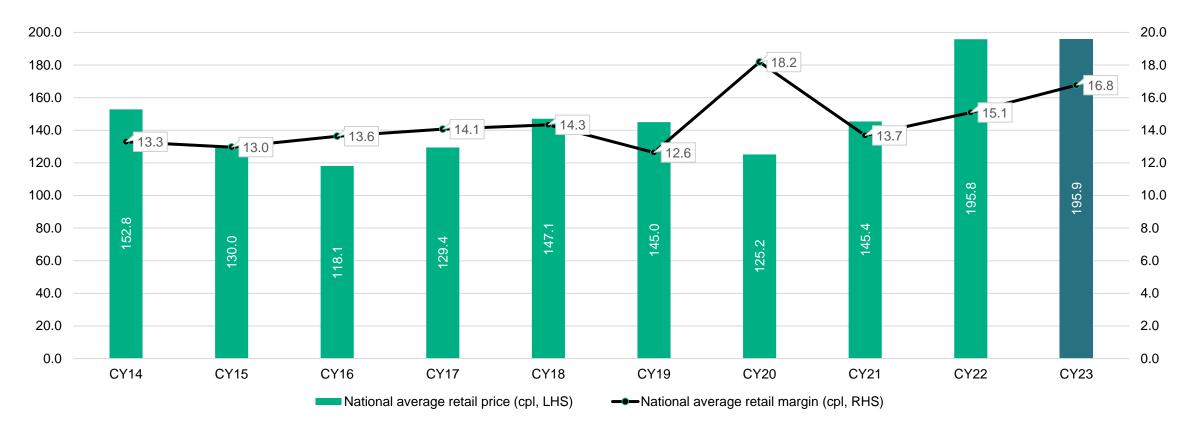
Source: Australian Petroleum Statistics (December 2023) - sales to retailers.

# **Retail Fuel Prices and Margins**



### Average retail prices steady, indicative industry margins increased ~11% in 2023 vs. 2022

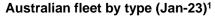
- Average fuel price was flat compared to 2022, with average diesel price down 5.5cpl (-2.6%) and average petrol price up 5.6cpl (+3.0%)
- Retailers enjoyed strong market conditions, with a ~11% increase in average margin to 16.8cpl (~16% higher than 2014-23 average of 14.5cpl)
- Average margins improved on both diesel (16% increase to 18.6cpl) and petrol (5% increase to 14.9cpl)

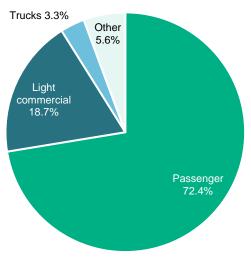


# **Australian Road Vehicle Fleet and New Car Sales**



# Record new car sales in 2023; BEV/PHEV market share of 8.1%, but petrol/diesel still dominate fleet share





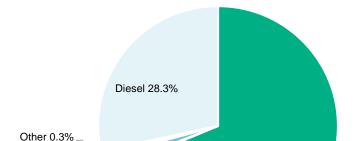
• 21.2m vehicles on Australian roads (January 2023)

and light commercial vehicles (4.0m)

non-freight-carrying vehicles

Vehicle fleet dominated by passenger vehicles (15.3m)

· 'Other' includes motorcycles, buses, campervans and



Dual fuel 0.6%

HEV 1.7%

BEV/FCEV

0.4%

vehicles

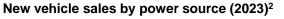
Australian fleet by power source (Jan-23)1

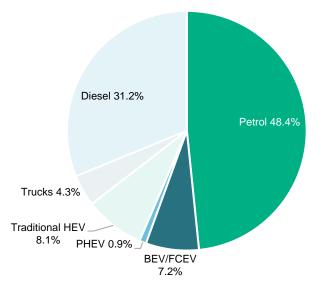


and diesel (6.0m) powering 97%+ of all Australian

Petrol 68.7%

#### HEV includes traditional hybrids and PHEVs





- 1.22m new vehicles were delivered in 2023 surpassing the previous record of 1.19m in 2017
- Traditional fuel sources continue to dominate new vehicle sales, accounting for ~92% of total sales (including trucks and traditional hybrids)
- BEVs and PHEVs accounted for 8.1% of total vehicle sales (or 8.5% of vehicle sales excluding trucks, up from 3.8% in 2022)
- Only six FCEVs (hydrogen) were delivered in 2023

<sup>&</sup>lt;sup>1</sup> Source: BITRE, Road Vehicles, Australia (June 2023). Figures as at 31 January 2023.

<sup>&</sup>lt;sup>2</sup> Source: FCAI media release (4 January 2024). Figures include passenger vehicles, SUVs, light commercial vehicles and heavy commercial vehicles.

### **EV Forecasts – CSIRO**



### EV share of new car sales takes time to translate into meaningful fleet share

- The CSIRO published an updated report for the Australian Energy Market Operator in November 2022 regarding EV projections
- Since the previous projections in May 2021, the most significant market development has been a
  proliferation in stronger state and commonwealth EV policies in particular, EV sales targets, state
  subsidies and Commonwealth subsidies in the form of FBT exemptions, and generally stronger
  climate policy settings
- · Four general scenarios explored:
  - Progressive Change: slower energy transition. Paris Agreement objectives not achieved, slower investment in EVs and household battery storage, decarbonisation policy is less of a priority
  - Exploring Alternatives: decarbonisation accelerates after 2030 with net zero emissions across
    the economy by 2050. Commercialisation of new low emissions technologies over time, cost of
    new technologies continues to fall, Paris Agreement objectives not achieved
  - Step Change: strong climate action underpins rapid transformation of the energy sector.
     Government policy and corporate objectives are aligned to decarbonise, EVs soon become the dominant form of road passenger transportation
  - Hydrogen Export: faster decarbonisation to tackle climate change, with net zero emissions before 2050. Australia establishes strong hydrogen export partnerships to meet international demand for clean energy, the energy transition in Australia is embraced by consumers

EV Share of Sales:	Cost Parity	2025	2030	2035	2040	2045	2050
Progressive Change 2035		4%	21%	33%	46%	59%	72%
Exploring Alternatives	2030	6%	38%	60%	76%	92%	99%
Step Change	2027	7%	52%	74%	92%	99%	99%
Hydrogen Export	2025	17%	63%	91%	99%	99%	99%

EV Share of Fleet:	Parity	2025	2030	2035	2040	2045	2050
Progressive Change	2035	<1%	7%	18%	32%	47%	63%
Exploring Alternatives	2030	1%	11%	30%	49%	67%	83%
Step Change	2027	1%	15%	39%	61%	81%	99%
Hydrogen Export	2025	2%	21%	50%	76%	99%	99%

# **EV Forecasts – CSIRO (cont.)**



# Key assumptions across a range of political, behavioural, economic and infrastructure drivers

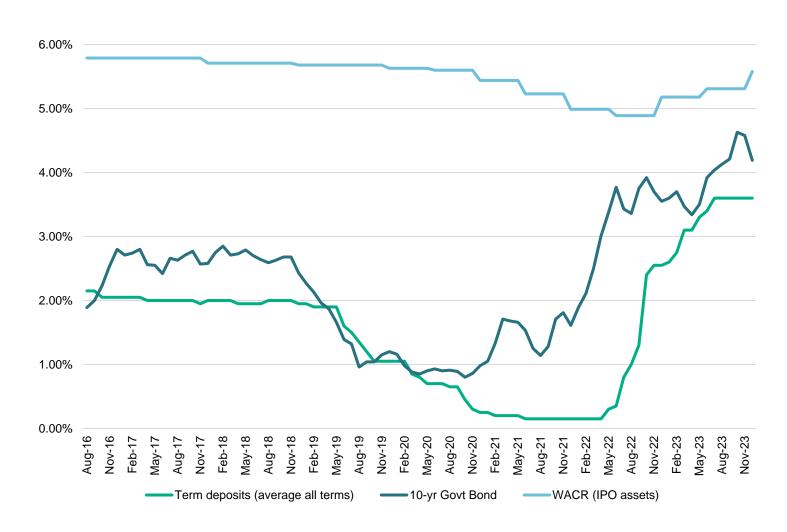
	Progressive Change	Exploring Alternatives	Step Change	Hydrogen Export
Decarbonisation target	43% emissions reduction by 2030, net zero by 2050	43%+ remissions reduction by 2030, net zero by 2050	43%+ remissions reduction by 2030, net zero by 2050	43%+ remissions reduction by 2030, net zero by no later than 2050
Global growth, policy coordination	Slower growth, lesser coordination	Moderate growth, lesser coordination	Moderate growth, stronger coordination	High growth, stronger coordination
Australian economic and demographic drivers	Lower	Moderate	Moderate	Higher (partly driven by H <sub>2</sub> export)
Uptake of rooftop solar, batteries and EVs	Lower	Moderate	Higher	Higher
Consumer engagement	Lower	Moderate	Higher	Higher
Hydrogen use	Allowed	Allowed	Allowed	Faster cost reduction, high production for domestic/export use
Other electrification	Moderate (but lower with lesser economic growth)	Moderate	Higher	Moderate
Social license	Limited	Moderate	Moderate	Moderate
EV cost parity	2035	2030	2027	2025
Cost of FCEVs	High	Medium	Medium	Low
Apartments - relative growth	High	Medium	Medium	Low
Home ownership decline	High	Medium	Medium	Low
Access to charging options	Low	Medium (increasing post-2030)	High	High
Feasibility of ride sharing	Low	Medium	High	High
Availability of affordable public charging	Low	Medium (increasing post-2030)	High	High

Source: CSIRO, Electric vehicle projections 2022 (November 2022).





Spread to benchmark rates largely unchanged since June 2023; term deposit rates stabilised in 2H23



	Dec-23	6-mth chg.	Dec-23 spread
WACR (IPO assets)	5.58%	+27bp	-
10-yr Govt Bond	4.19%	+27bp	1.39%
Term deposits (all terms)	3.60%	+20bp	1.98%

# F&C Transaction Data (2019-23)



Metro volumes and yields have been more resilient, relative to Regional softening since 'market peak' in CY21

	Metro	Transactions		Region	al Transactions			Total	
	#	\$	Yield	#	\$	Yield	#	\$	Yield
1H19	16	\$110m	5.78%	2	\$10m	5.65%	18	\$120m	5.77%
2H19	31	\$167m	5.47%	7	\$28m	6.21%	38	\$196m	5.57%
CY19	47	\$277m	5.59%	9	\$38m	6.06%	56	\$316m	5.65%
1H20	38	\$208m	5.44%	7	\$37m	5.93%	45	\$246m	5.51%
2H20	28	\$191m	5.35%	9	\$48m	5.66%	37	\$239m	5.45%
CY20	66	\$400m	5.40%	16	\$85m	5.87%	82	\$485m	5.48%
1H21	30	\$254m	5.13%	11	\$57m	5.66%	41	\$311m	5.23%
2H21	48	\$337m	5.28%	40	\$199m	6.30%	88	\$536m	5.66%
CY21	78	\$591m	5.22%	51	\$256m	6.16%	129	\$847m	5.50%
1H22	35	\$249m	5.32%	34	\$168m	6.07%	69	\$417m	5.62%
2H22	11	\$75m	6.01%	10	\$39m	6.24%	21	\$114m	6.09%
CY22	46	\$324m	5.48%	44	\$207m	6.10%	90	\$531m	5.72%
1H23	22	\$156m	5.74%	8	\$30m	7.37%	30	\$186m	6.00%
2H23	17	\$157m	5.35%	3	\$17m	7.69%	20	\$174m	5.51%
CY23	39	\$313m	5.54%	11	\$47m	7.44%	50	\$360m	5.76%

Source: Company research. Data is indicative only and may not capture all transactions. Excludes sales of assets leased to independent operators and portfolio transactions where individual asset values are not disclosed. Includes WPR asset sales (portfolio and individual assets). Yields are weighted average initial yields, i.e. combined passing income divided by combined sale price.

# **ESG** Update



### FY23 targets achieved



#### **FY23 HIGHLIGHTS**

- · No health and safety incidents
- Zero employee turnover
- Carbon Footprint:
  - Reduction in Scope 2 emissions achieved through adoption of carbon neutral electricity supply
  - Scope 3 emissions from air travel drove majority of emissions increase air travel activity reduced 11% on km travelled basis, outweighed by increased air travel emissions factors
  - Maintained carbon neutral status on Scope 1, Scope 2 and selected Scope 3 emissions under our direct operational control<sup>1</sup> through the purchase of carbon offsets from an accredited provider<sup>2</sup>
- Integrated first-pass climate risk assessments into portfolio performance reviews; and developed asset groups with common characteristics to enable scalable plans to be developed to respond to these physical risks
- Completed a gap analysis and forward-looking roadmap to enable Waypoint REIT to continue to evolve and prepare for upcoming mandatory reporting
- 100% compliance for employee training



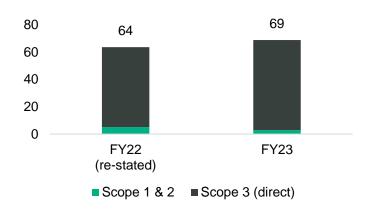
#### SUSTAINABILITY ROADMAP

#### **NEXT STEPS**

- Continue to seek opportunities to further reduce Scope 1, Scope 2 and selected Scope 3 emissions under our direct operational control and offset any residual emission through the purchase of carbon offsets from an accredited provider
- Explore opportunities to expand disclosure of Scope 3 emissions not under direct operational control
- Enhance and evolve ESG disclosures in preparation for and aligning to mandatory reporting requirements
- Seek opportunities to continue to support tenants in their efforts to transition to a lower-carbon economy



#### GHG EMISSIONS (t-CO<sub>2</sub>-e)<sup>1,2</sup>





	FY23 score	FY22 score
Sustainalytics	15.40	15.82
S&P CSA	37	43

<sup>&</sup>lt;sup>1</sup> FY22 originally reported as 19 tonnes (t-CO<sup>2</sup>-e). Re-statement required primarily due to incorrectly applied emissions factors on Scope 3 travel emissions. Additional offsets were acquired in FY23 to offset additional FY22 re-stated emissions.

<sup>&</sup>lt;sup>2</sup> Australian Carbon Credit Units purchased through Tasman Environmental Management (TEM) "teal.by TEM". Offsets retired by TEM in January & February 2024.









AACS	Australian Association of Convenience Stores
AIP	Australian Institute of Petroleum
AMTN	Australian Medium-Term Notes
ASX	Australian Securities Exchange
BBSW	Bank Bill Swap Rate
BEV	Battery electric vehicle. Powered by battery, with no secondary source of power
BITRE	Bureau of Infrastructure and Transport Research Economics
bp	Basis points
BL	Billion litres
CAGR	Compound annual growth rate
СРІ	Consumer Price Index
cpl	Cents per litre
cps	Cents per security
C-store	Convenience store
CY	Calendar Year
Distributable Earnings	This is a non-IFRS measure of profit and is calculated as statutory net profit adjusted to remove transaction costs, specific non-recurring items and non-cash items (including straight-lining of rental income, the amortisation of debt establishment fees, long-term incentive expense and any fair value adjustment to investment properties and derivatives)
DEPS	Distributable Earnings per security. Calculated as Distributable Earnings divided by the weighted average number of ordinary securities on issue during the period
EBIT	Earnings before interest and tax
EBITDA	Earnings before interest, tax, depreciation and amortisation
EPS	Earnings per security





ESG	Environmental, Social and Governance
EV	General term for electric vehicles, typically including Petrol Hybrid Electric Vehicles, Battery Electric Vehicles and (sometimes) Fuel Cell Electric Vehicles
F&C	Fuel and Convenience
FCAI	Federal Chamber of Automotive Industries
FCEV	Fuel cell electric vehicles powered by hydrogen
FIRB	Foreign Investment Review Board
FY	Financial year
Gearing	Net debt (excluding foreign exchange and fair value hedge adjustments) to total assets (excluding cash)
GHG	Green House Gases
HEV	Hybrid electric vehicle. Includes both a traditional ICE and a battery, which does not require an external charging source
НҮ	Half year
ICR	Interest cover ratio (Covenant calculation: Distributable Earnings before interest expense plus straight-line rental income divided by Net Interest Expense (excluding borrowing cost amortisation) and calculated on a rolling 12-month basis)
IPO	Initial Public Offering
ITL	Institutional Term Loan
LTM	Last Twelve Months
m2	Square metre
ML	Megalitre (metric unit of capacity equal to a million litres)
MER	Management expense ratio (calculated as the ratio of operating expenses (excluding net property expenses) over average total assets (excluding derivative financial assets))
Moody's	Moody's Investors Services
Net Interest Expense	Finance costs less finance income





NNN	Triple net lease, where the tenant is responsible for all outgoings relating to the property being leased in addition to the rent fee applied under the lease. This includes all repairs and maintenance (including structural repairs and maintenance), rates, taxes, insurance and other direct property costs
NPAT	Net profit after tax
NTA	Net tangible assets
OTR	OTR Group ("On the Run")
PHEV	Plug-in hybrid battery electric vehicle; includes both a traditional ICE and a battery, which needs to be charged
QSR	Quick service restaurant
RCF	Revolving Credit Facility
S&P	Standard & Poor's Financial Services LLC
S&P CSA	S&P Global Corporate Sustainability Assessment
t-CO <sub>2</sub> -e	Tonnes of carbon dioxide equivalent
Terminal Gate Price	Terminal Gate Price, as per the Australian Institute of Petroleum. Terminal Gate Price represents the national average wholesale price of petrol
USPP	United States Private Placement
VEA or Viva Energy Australia	Viva Energy Australia Pty Ltd (ABN 46 004 610 459) / Viva Energy Group Limited (ABN 74 626 661 032) (ASX: VEA)
Waypoint REIT or WPR	Stapled entity comprising one share in Waypoint REIT Limited (ABN 35 612 986 517) and one unit in the Waypoint REIT Trust (ARSN 613 146 464)
WACR	Weighted average capitalisation rate, weighted by valuation
WADM	Weighted average debt maturity
WALE	Weighted average lease expiry, weighted by rental income
WARR	Weighted average rent review, weighted by rental income
Weighted average cost of debt	Net Interest expense (excluding borrowing cost amortisation) divided by average drawn debt balance (annualised)

